

## **Corporate Governance Statement**

The Board of Directors of Threat Protect Australia Limited (**Company**) is responsible for the corporate governance of the Company. The Board guides and monitors the Company's business on behalf of its shareholders.

The Company and its Board continue to be fully committed to achieving and demonstrating the highest standards of accountability and transparency in their reporting and see the continued development of the Company's corporate governance policies and practices as fundamental to the Company's successful growth.

To the extent applicable, in light of the Company's size and nature, the Board has adopted *The Corporate Governance Principles and Recommendations* (*Third Edition*) as published by ASX Corporate Governance Council (**Recommendations**). However, the Board also recognises that full adoption of the Recommendations may not be practical or provide the optimal result given the particular circumstances of the Company.

The Company's full Corporate Governance Plan is available from the Company's website. Information published on the Company's website includes a copy of this corporate governance statement.

This Corporate Governance Statement was approved by the Board of Directors and is current as at 30 September 2019.

Recommendation		Cor	mment	
Principle 1: Lay solid foundations for management and oversight  A listed entity should establish and disclose the respective roles and responsibilities of its board and management and how their performance is monitored and evaluated.				
1.1	A list	ed entity should disclose:	The	Board has the following specific responsibilities:
	(a)	the respective roles and responsibilities of its board and management; and	(a)	the appointment of the Chief Executive Officer/Managing Director and other senior executives and determination of their terms and conditions, including remuneration and termination.
	(b) those matters expressly reserved to the board and those delegated to management.	(b)	driving the strategic direction of the Company, ensuring appropriate resources are available to meet objectives and monitoring management's performance;	
			(c)	reviewing and ratifying systems of risk management and internal compliance and control, codes of conduct and legal compliance;

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		(d) approving and monitoring the progress of major capital expenditure, capital management and significant acquisitions and divestitures;	
		<ul><li>(e) approving and monitoring the budget and the adequacy and integrity of financial and other reporting;</li></ul>	
		(f) approving the annual, half yearly and quarterly accounts;	
		(g) approving significant changes to the organisational structure;	
		<ul> <li>(h) approving the issue of any shares, options, equity instruments or other securities in the Company (subject to compliance with the ASX Listing Rules if applicable);</li> </ul>	
		(i) ensuring a high standard of corporate governance practice and regulatory compliance and promoting ethical and responsible decision making;	
		(j) recommending to shareholders the appointment of the external auditor as and when their appointment or re-appointment is required to be approved by them (in accordance with the ASX Listing Rules if applicable); and	
		(k) meeting with the external auditor, at their request, without management being present.	
		The Chairman is responsible for the leadership of the Board, ensuring it is effective, setting the agenda of the Board, conducting the Board meetings and conducting the shareholder meetings.	
		The Board delegates responsibility for the Company's day-to-day operations and administration to the Chief Executive Officer / Managing Director.	
		The responsibility for undertaking and assessing risk management and internal control effectiveness is delegated to management. Management is required to assess risk management and associated internal compliance and control procedures and report back quarterly to the Board.	
1.2	<ul> <li>A listed entity should:</li> <li>(a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election as a director;</li> </ul>	In appointing new members to the Board, consideration is given to the ability of the appointee to contribute to the ongoing effectiveness of the Board, to exercise sound business judgement, to commit the necessary time to fulfil the requirements of the role effectively and to contribute to the strategic direction of the Company.	
	and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-	Prior to appointing a new member to the Board or putting forward a candidate to shareholders for election as a director, the Board undertakes appropriate checks, including making enquiries of any:	
	elect a director.	(a) criminal history;	
		(b) history of fraud, dishonesty, misrepresentation, concealment of material facts or breach of duty; and	
		(c) history of personal bankruptcy or any involvement in companies that have gone into administration due to insolvency,	
		and provides shareholders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	

Rec	ommendation	Comment
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	The Board's charter requires that each Board member and each senior executive must enter into a written agreement with the Company setting out the terms and conditions of their appointment.
1.4	The company secretary of a listed entity should be accountable director to the board, through the chair, on all matters to do with the proper functioning of the board.	The Company Secretary is to provide advice to the Board on corporate governance matters, the application of the Company's Constitution, the ASX Listing Rules and applicable other laws. When requested by the Board, the Company Secretary will facilitate the flow of information of the Board, between the Board and its Committees and between senior executives and non-executive Directors.
1.5	A listed entity should:	The Company's diversity policy provides a framework for the Company to achieve:
	(a) have a diversity policy which includes requirements for the board or a relevant committee of the board to set measurable objectives for	(a) a diverse and skilled workforce, leading to continuous improvement in service delivery and achievement of corporate goals:
	achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them;	<ul> <li>(b) a workplace culture characterised by inclusive practices and behaviours for the benefit of all staff;</li> </ul>
	(b) disclose that policy or a summary of it; and	(c) improved employment and career development opportunities for women;
	disclose at the end of each reporting period the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with the entity's diversity policy and its progress towards achieving them, and either:  (1) the respective proportions of men and women on the board, in senior executive positions and across the whole organisation (including how the entity has defined "senior"	(d) a work environment that values and utilises the contributions of employees with diverse backgrounds, experiences and perspectives through improved awareness of the benefits of workforce diversity and successful management diversity; and
		(e) awareness in all staff of their rights and responsibilities with regards to fairness, equity and respect for all aspects of diversity.
	executive" for these purposes); or	(collectively, the <b>Objectives</b> ).
	(2) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.	The Board is responsible for developing measurable objectives and strategies to meet the Objectives of the diversity policy ( <b>Measurable Objectives</b> ) and monitoring the progress of the Measurable Objectives through the monitoring, evaluation and reporting mechanisms listed below. The Board may also set Measurable Objectives for achieving gender diversity and monitor their achievement.
		The Board will conduct all Board appointment processes in a manner that promotes gender diversity, including establishing a structured approach for identifying a pool of candidates, using external experts where necessary.
		The Company's diversity strategies include:
		<ul> <li>recruiting from a diverse pool of candidates for all positions, including senior management and the Board;</li> </ul>
		(b) reviewing succession plans to ensure an appropriate focus on diversity;
		(c) identifying specific factors to take account of in recruitment and selection processes to encourage diversity;

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		<ul> <li>(d) developing programs to develop a broader poo experienced senior management and Board ca workplace development programs, mentoring p training and development;</li> </ul>	ndidates, including,
		(e) developing a culture which takes account of do of employees; and	mestic responsibilities
		(f) any other strategies the Board develops from ti	me to time.
		The Board has not yet established measurable objective diversity but is looking to do so during the 2020 financial	
		The proportion of women employees (not including common is senior executive positions and women on the 2019 is as follows:	
			Proportion of Women
		Whole Organisation (Excluding NEDs)	50 out of 145 (34%)
		Snr Executive Positions (MD, COO, CCO, CFO)	0 out of 4 (0%)
		Non-Executive Directors	0 out of 2 (0%)
1.6	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and</li> <li>(b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process</li> </ul>	The Board is responsible for the performance evaluation of individual Directors on an annual basis. To assist in this process, an independent adviser may be used.  The Board will disclose, in relation to each reporting period, whether a performance evaluation was undertaken.  It is envisaged that once the Company is of sufficient size to establish a nomination committee, that committee will be responsible for arranging the performance evaluation of the Board, its committees and individual Directors on behalf of the Board.  An informal assessment of the Board was undertaken prior to the completion of this statement.	
1.7 A listed entity should:  (a) have and disclose a process for periodically evaluating the performance of its senior executives; and  (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process  The Board is responsible for the performance evaluation of the senior executives.  Once the Company is of sufficient size to establish a remuneration committee, the remuneration committee will oversee the performed evaluation of the executive team. The evaluation will be based criteria, including the business performance of the Company are subsidiaries, whether strategic objectives are being achieved and development of management and personnel. The Board will direlation to each reporting period, whether a performance evaluations of all senior executives.		emuneration ne performance ne based on specific npany and its hieved and the ard will disclose in the evaluation of the	

Rec	ommendation	Comment
	nciple 2: Structure the Board to add value sted entity should have a board of an appropriate size, composition, skills and o	commitment to enable it to discharge its duties effectively.
2.1	The board of a listed entity should:  (a) have a nomination committee which:  (1) has at least three members, a majority of whom are independent directors; and  (2) is chaired by an independent director, and disclose:  (3) the charter of the committee;  (4) the members of the committee; and  (5) as at the end of each reporting period, the number of times the committee met throughout the period and the induvial attendances of the members at those meetings; or  (b) if it does not have a nomination committee, disclose the fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	The Board is not currently of a sufficient size and structure to establish a nomination committee. At present, the full Board carries out the duties that would ordinarily be assigned to a nomination committee under the written terms of reference for that committee.  The Board is responsible for the appointment of the Chief Executive Officer /Managing Director and other senior executives and the determination of their terms and conditions including remuneration and termination.  The Board regularly reviews the composition of the Board to ensure the appropriate mix of skills and expertise is present to facilitate successful strategic direction.  As the Company grows in size, it is planned that the Company will establish a separate nomination committee with its own nomination committee charter.
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	The composition of the Board is reviewed regularly to ensure the appropriate mix of skills and expertise is present to facilitate successful strategic direction.  The Company is in the process establishing a formal Board skills matrix.
2.3	<ul> <li>A listed entity should disclose:</li> <li>(a) the names of the directors considered by the board to be independent directors;</li> <li>(b) if a director has an interest, position, association or relationship of the type described in box 2.3 of the Recommendations, but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and</li> <li>(c) the length of service of each director.</li> </ul>	The Board is currently comprised of two independent non-executive directors (Derek La Ferla and Dimitri Bacopanos) and two executive directors (Demetrios Pynes and Paolo Ferrara). The Board's charter provides that where practical, the majority of the Board is comprised of non-executive Directors and that, where practical, at least 50% of the Board will be independent. An independent Director is one who is independent of management and free from any business or other relationship, which could, or could reasonably be perceived to materially interfere with, the exercise of independent judgement.  The Board will continue to assess the Company's needs as it grows in size and, if appropriate, appoint additional independent non-executive Directors.  The details of the Directors' and their length of service is as follows:  Derek La Ferla  Non-Executive Chairman (appointed 01/09/2015)  Demetrious Pynes  Managing Director (appointed 01/09/2015)  Dimitri Bacopanos  Non-Executive Director (appointed 01/09/2017)

Recommendation		Comment
2.4	A majority of the board of a listed entity should be independent directors.	Currently, Derek La Ferla and Dimitri Bacopanos are considered to be independent directors as they are not members of management and are free of any business or other relationships that could materially interfere with – or could reasonably be perceived to interfere with – the independent exercise of their judgment. The Board will continue to assess the Company's needs as it grows in size and if appropriate, appoint additional non-executive and independent directors
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	The Chairman of the Company, Derek La Ferla, is an independent non-executive Director.
2.6	A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge need to perform their role as directors effectively.	New Directors are provided with a formal letter of appointment and introductory materials.  The Board Charter provides the Company Secretary is responsible for arranging an induction program for any new Director. Directors are encouraged to broaden their knowledge of the Company by visiting its operations. Directors are
		encouraged to undertake professional development opportunities as and when required in order to further develop and maintain their skills and knowledge.
Principle 3: Act ethically and responsibly  A listed entity should act ethically and responsibly.		
3.1	<ul> <li>A listed entity should disclose:</li> <li>(a) have a code of conduct for its directors, senior executives and employees; and</li> <li>(b) disclose that code or a summary of it.</li> </ul>	The Company's Code of Conduct provides a framework for decisions and actions in relation to ethical conduct in employment. It underpins the Company's commitment to integrity and fair dealing in its business affairs and to a duty of care to all employees, clients and stakeholders. The document sets out the principles covering appropriate conduct in a variety of contexts and outlines the minimum standard of behaviour expected from employees. Managers and supervisors are responsible and accountable for:
		<ul> <li>(a) undertaking their duties and behaving in a manner that is consistent with the provisions of the Code of Conduct;</li> </ul>
		<ul> <li>(b) the effective implementation, promotion and support of the Code of Conduct in their areas of responsibilities; and</li> </ul>
		<ul> <li>ensuring employees under their control understand and follow the provisions outlined in the Code of Conduct.</li> </ul>
		All employees are responsible for:
		<ul><li>(a) undertaking their duties in a manner that is consistent with the provisions of the Code of Conduct;</li></ul>
		(b) reporting suspected corrupt conduct; and
		(c) reporting any departure from the Code of Conduct by themselves or others.

Recommendation	Comment
	The Code of Conduct governs a variety of employment conduct, including:
	(a) personal and professional behaviour;
	(b) conflicts of interest;
	(c) public and media comment;
	(d) use of Company resources;
	(e) security of information;
	(f) intellectual property/copyright;
	(g) discrimination and harassment;
	(h) corrupt conduct;
	(i) occupational health and safety;
	(j) compliance legislation;\
	(k) fair dealing;
	(I) responsibilities to investors;
	(m) breaches of the Code of Conduct; and
	(n) reporting matters of concern.

A listed entity should have formal and rigorous processes that independently verify and safeguard the integrity of its corporate reporting.

- A listed entity should disclose:
  - have an audit committee which:
    - has at least three members, all of whom are non-executive directors and a majority of whom are independent directors: and
    - is chaired by an independent director, who is not the chair of the board.

and disclose

- the charter of the committee:
- the relevant qualifications and experience of the members of the committee: and
- in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings: or
- if it does not have and audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.

The Board has established an Audit and Risk Committee and it is comprised of the two independent non-executive Directors and the two executive Directors. with the Chair of the Audit and Risk Committee being Mr Dimitri Bacopanos.

In addition to the Audit and Risk Committee members, the CFO, Company Secretary and external auditor attend audit and risk committee meetings.

The Charter for the Audit Committee and Risk Committee is set out in the Corporate Governance Plan as is available on the Company's website at https://www.threatprotect.com.au.

Members' qualifications and experience, together with the number of meetings held during the financial year is set out in the Company's 2019 Annual Report.

Recommendation		Comment		
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	The Board, before it approves the entity's financial statements for a financial period, receives from its CEO and CFO a declaration provided in accordance with Section 295A of the Corporations Act that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.		
4.3	A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	The auditor's lead engagement partner will be present at the Company's AGMs to answer questions from shareholders about the conduct of the audit and the preparation and content of the auditor's report.		
A lis	nciple 5: Make timely and balanced disclosure sted entity should make timely and balanced disclosure of all matters concernir ue of its securities	ng it that a reasonable person would expect to have a material effect on the price or		
5.1	A listed entity should:  (a) have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and  (b) disclose that policy or a summary of it.	The Company has in place a written policy on information disclosure and relevant procedures. The focus of these procedures is on continuous disclosure compliance and improving access to information for investors. The Company Secretary is responsible for:  (a) overseeing and co-ordinating disclosure of information to the relevant stock exchanges and shareholders; and  (b) providing guidance to Directors and employees on disclosure requirements and procedures.  Price sensitive information is publicly released through ASX before it is disclosed to shareholders and market participants. Distribution of other information to shareholders and market participants is also managed through disclosure to the ASX.  Information is posted on the Company's website after the ASX confirms an announcement has been made, with the aim of making the information readily accessible to the widest audience.		
	Principle 6: Respect the rights of securityholders  A listed entity should respect the rights of its security holders by providing them with appropriate information and facilities to allow them to exercise those rights			
6.1	A listed entity should provide information about itself and its governance to investors via its website.	The Company's full corporate governance practices and policies are set out on the Company's website at: <a href="https://www.threatprotect.com.au">https://www.threatprotect.com.au</a> .		
6.2	A listed entity should design and implement and investor relations program to facilitate effective two-way communication with investors.	The Board of the Company aims to ensure that the shareholders are informed of all major developments affecting the Company's state of affairs and to facilitate two-way communication with investors		

Recommendation		Comment
		Information is communicated to shareholders through:
		(a) the Annual Report delivered by post and which is also placed on the Company's website;
		(b) the half yearly report which is placed on the Company's website;
		(c) the quarterly reports which are placed on the Company's website;
		(d) disclosures and announcements made to the ASX copies of which are placed on the Company's website;
		<ul> <li>(e) notices and explanatory memoranda of Annual General Meetings (AGM) and General Meetings (GM), copies of which are placed on the Company's website;</li> </ul>
		(f) the Chairman's address and the Managing Director's address made at the AGMs and the GMs, copies of which are placed on the Company's website;
		(g) the Company's website on which the Company posts all announcements which it makes to the ASX; and
		(h) the auditor's lead engagement partner being present at the AGM to answer questions from shareholders about the conduct of the audit and the preparation and content of the auditor's report.
6.3	A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	Shareholders are encouraged to attend and participate in general meetings. Accordingly, meetings are held during normal business hours and at a location considered to be most convenient for the greatest possible number of shareholders to attend.
6.4	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	Shareholders can register with the Company's Registrar to receive email notifications of when an announcement is made by the Company to the ASX, including the release of the annual, half yearly and quarterly reports.
		Links are made available to the Company's website on which all information provided to the ASX is immediately posted.
		Shareholders are encouraged to receive communications from the Company and its share registry electronically.

Recommendation		Comment	
	Principle 7: Recognise and manage risk  A listed entity should establish a sound risk management framework and periodically review the effectiveness of that framework.		
7.1	The board of a listed entity should:  (a) have a committee or committees to oversee risk, each of which:  (1) has at least three members, a majority of whom are independent directors; and  (2) is chaired by an independent director, and disclose:  (3) the charter of the committee;  (4) the members of the committee; and  (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have a risk committee or committees that satisfy (a), disclose that fact and the processes it employs for overseeing the entity's risk management framework.	The Company has established an Audit and Risk Committee to oversee risk. The Board determines the Company's "risk profile" and the Audit and Risk Committee is responsible for overseeing and approving risk management strategy and policies, internal compliance and control.  The responsibility for undertaking and assessing risk management and internal control effectiveness is delegated to management. Management is required to assess risk management and associated internal compliance and control procedures and report back to the Board at least quarterly.  The Company's process of risk management and internal compliance and control includes:  (a) identifying and measuring risks that might impact upon the achievement of the Company's goals and objectives, and monitoring the environment for emerging factors and trends that affect those risks;  (b) formulating risk management strategies to manage identified risks and designing and implementing appropriate risk management policies and internal controls;  (c) monitoring performance of and improving the effectiveness of risk management systems and internal compliance and controls, including regular assessment of the effectiveness of risk management and internal compliance and control.  The Charter for the Audit Committee and Risk Committee is set out in the Corporate Governance Plan as is available on the Company's website at <a href="https://www.threatprotect.com.au">https://www.threatprotect.com.au</a> .	
7.2	<ul> <li>The board or a committee of the board should:</li> <li>(a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and</li> <li>(b) disclose, in relation to each reporting period, whether such a review has taken place.</li> </ul>	The Board and the Audit and Risk Committee review assessments of the effectiveness of risk management and internal compliance and control on at least an annual basis.	
7.3	<ul> <li>A listed entity should disclose:</li> <li>(a) if it has an internal audit function, how the function is structured and what role it performs; or</li> <li>(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.</li> </ul>	The Company does not have an internal audit function. Management, in conjunction with the Board and Audit and Risk Committee, oversees the Company's risk management systems, practices and procedures to ensure effective risk identification and management and compliance with internal guidelines and external requirements.  The Board and the Audit and Risk Committee review reports by management on the efficiency and effectiveness of risk management and associated internal compliance and control procedures.	

Red	commendation	Comment
7.4	A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.	The Company believes that it does not have any material exposure to economic, environmental or social sustainability risks.
Prin	nciple 8: Remunerate fairly and responsibly	
A lis	sted entity should establish a sound risk management framework and periodica	ally review the effectiveness of that framework.
8.1	The board of a listed entity should:  (a) have a remuneration committee which:  (1) has at least three members, a majority of whom are independent directors; and  (2) is chaired by an independent director, and disclose:  (3) the charter of the committee;  (4) the members of the committee; and  (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have a remuneration committee), disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	The Company has not established a remuneration committee. The Board is responsible for the determination of the remuneration of directors and senior executives and for ensuring that such remuneration is appropriate and not excessive.  Where considered necessary, the Board will engage a remuneration consultant to assist in setting and reviewing the Company's executive and non-executive remuneration policies to ensure that the Company attracts and retains executives and Directors who will create value for shareholders.  As the Company grows in size, it is planned that the Company will establish a separate remuneration committee with its own committee charter.
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	The Company discloses in the Remuneration Report contained within its Annual Report details of its remuneration policies and practices and the remuneration paid to non-executive directors, executive directors and other key management personnel. The maximum aggregate annual remuneration payable to non-executive directors is set by shareholders in general meeting in accordance with the Company's constitution.
8.3	A listed entity which has an equity-based remuneration scheme should:  (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and  (b) disclose that policy or a summary of it.	The Company's Securities Trading Policy prohibits Directors and other key management personnel from entering into any transaction which would have the effect of hedging or otherwise transferring to any other person the risk of any fluctuation in the value of any unvested entitlement in the Company's securities.